

STANFORD
UNIVERSITY



ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document in which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

June 2, 2017

State of California

County of Santa Clara

To Whom It May Concern:

I believe me Frances Grace Peterson, Notary Public

(print name and title of the affiant)

The [REDACTED] letter is to certify that the enclosed diploma is a true copy of the academic record for [REDACTED]. This document is signed by John Hennessy, former President of Stanford University.

Should you have any questions regarding this diploma, please feel free to contact me.

Kind Regards,

Elizabeth Contreras

Elizabeth Contreras

Academic Records & Instructional Support Specialist

lizzyc@stanford.edu

650-223-1526



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State of California
County of Santa Clara)

On June 2, 2017 before me, Frances Grace Petersen, Notary Public
(insert name and title of the officer)

personally appeared [REDACTED];
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are
subscribed to the within instrument and acknowledged to me that he/she/they executed the same in
his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the
person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

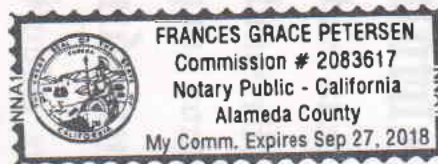
I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing
paragraph is true and correct.

WITNESS my hand and official seal.

Signature

Frances Grace Petersen

(Seal)



The Leland Stanford Junior University

to all to whom these Letters shall come Greeting

The Trustees and Faculty of the University, by virtue of the authority vested in them, have conferred on

Kal Elk Andrew Tan

who has satisfactorily pursued the Studies and passed the Examinations required therefor the Degree of

Master of Science
in

Management Science and Engineering

with all the Rights, Privileges, Honors, and Responsibilities therunto appertaining. Given at Stanford University in the State of California on the Thirtieth Day of June in the Year Two Thousand and Four, the Two Hundred Twenty-Fifth Year of the Republic, and the One Hundred Thirtieth Academic Year of the University.



Charles Stein
Chair of the Board of Trustees

William Anderson
President of the University

Samuel Allen
School of Engineering